

# Evelien Vanhooren

Leiderschap in het tijdperk  
van AI: herdefiniëring van  
leiderschap voor morgen



# Leadership in the Age of AI

Navigating innovation and decision-making with artificial intelligence

Evelien Vanhooren



# Leadership Transformation with AI

we commit. we deliver.





# The Shift: From Tools to AI Partners

## Challenges of AI Dependence

Over-reliance on AI can cause conflicts and communication issues due to lack of nuance in AI recommendations.

## Evolution of AI Collaboration

AI evolved from simple automation to collaborative agents working alongside humans in decision-making roles.

## Leadership Adaptation

Leaders must balance human judgment with AI analytics, ensuring ethical and collaborative integration of AI.

### **Traditional leadership mentorship**

Traditional leadership emphasized hands-on mentorship and direct feedback to build cohesive teams.

### **AI as coaching tool**

AI now serves as a coach and problem solver, enabling employees to develop skills independently of direct mentorship.

### **Human-centric leadership skills**

Leaders must foster critical thinking, emotional intelligence, and ethics – areas beyond AI's capabilities.

### **Hybrid Leadership Approach**

Modern leadership blends traditional human skills with AI-driven insights and requires continuous learning and adaptability.

## Changing Nature of Leadership

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# Generational Impact and New Challenges

## Promoting Inclusive Collaboration

Leaders foster mentoring and cross-generational collaboration to integrate AI while valuing human judgment.



## Generational Adoption of AI

Younger employees embrace AI for skill development while older generations may feel marginalized by changing practices.



## Challenges to Leadership Credibility

Managers face tension when AI challenges their guidance, affecting workplace authority and decision-making.



# Insights from the 'Imagine More' AI Programme

## AI Adoption and Productivity

The programme highlights AI's role in boosting productivity while emphasizing human-centric and value-driven approaches.



## Leadership and Ethical Boundaries

Strong leadership defines clear ethical boundaries and aligns AI use with sustainability and company values.



## Barriers and Challenges

Barriers like limited knowledge, time constraints, and AI fatigue affect successful AI integration in the organization.



## Embedding AI in Core Processes

Integrating AI into HR, finance, and project management promotes practical value and supports organizational culture.





# How Leaders Should Respond



1

## Balanced AI Integration

Leaders must integrate AI into key processes while preserving human contributions and values.

2

## Clear AI Usage Framework

Establishing clear guidelines prevents AI misuse and manages realistic expectations effectively.

3

## Human Qualities Emphasis

Leaders should focus on communication, trust-building, resilience, creativity, and ethics beyond AI capabilities.

4

## AI as Augmentation Tool

AI should augment human judgment, combining emotional intelligence with intellectual capability.

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**Lead the process.  
Manage the people.  
Set the direction.**

**Thank you for listening**





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